Ohio Revised Code (ORD) 3314.03 (D)(2) specifies that the sponsor of the school must “monitor and evaluate the academic and fiscal performance and the organization and operation of the community school on at least an annual basis.” In addition, under ORC 3314.03 (D)(3), the sponsor must “report on an annual basis the results of the evaluation conducted under division (D)(2) of this section to the department of education and to the parents of students enrolled in the community school.”

The Educational Service Center of Lake Erie West (ESCLEW) served as sponsor for Horizon Science Academy – Toledo during the 2020-2021 school year. ESCLEW monitored the school’s academic and fiscal performance, as well as organization and operation of the school, and determined that the school was overall compliant.

**QUICK FACTS/HIGHLIGHTS**

- Public charter school opened in 2004
- Average class size of 20 students
- Serving 550 students in grades K-12 in Toledo, Ohio
- Promotes a positive school environment through a highly effective PBIS system.
- Student/teacher ratio is 10:1
- Data-driven instruction based on a variety of assessments help analyze student growth
- All classroom teachers and professional support staff are highly qualified/certified in Ohio
- Strong college and career guidance program
PRINCIPAL’S MESSAGE

The HSAT school community and its stakeholders work collaboratively to provide a multitude of educational experiences and opportunities that support the school’s efforts to accomplish our mission and vision. These ambitious goals are ingrained into everything we do at HSAT, from the instruction taking place in our classrooms, to the weekly team meetings, the multitude of extra-curricular activities and student mentorship programs, the organized parent group, the family and community events we organize and host, and the community partnerships we continue to foster. All of the valued team members at HSAT understand that only in working together will we succeed in achieving the goals laid out in our mission and vision statements. In Jaguar Country, everything we do revolves around our four core values:

- Responsible Behavior
- Outstanding Attitude
- Achieve Greatness
- Respect Everyone

Due to the turbulence of the 2020-2021 school year, our students’ performance on the state test was adversely impacted. We experienced sharp declines in achievement scores across several grade levels. With that said, there is A LOT of growth/improvement potential on our horizon! The Jaguar Faculty has a proven track record for successfully closing the achievement gap and I am extremely confident that by having our students back in the building full-time this year, we will make huge strides in filling the achievement gap blown open by the pandemic.

We do have some bright spots to celebrate regarding student achievement! Our 5 year graduation rate improved from 88.6% to 92.6%. Our High School state test proficiency increased in the following content areas since 2019: ELA II (29% to 45%), American History (50% to 61%), American Gov’t (42% to 57%), and Biology (50% to 53%). These results prove that our High Schoolers definitely ROAR-ed loudly and proudy last year in spite of all the challenges they faced. As always, there is still more room to grow, and I am sure that we will do that by continuing to work hard, work cooperatively, and work positively with each other in partnership to ensure all of our students reach their achievement goals.

Another bright spot to celebrate is that HSAT has been awarded a Bronze Award for our implementation of Positive Behavioral Interventions and Supports (PBIS) by the Ohio Department of Education’s State Support Team Region 1. This is the second year in a row that we have been recognized for our pioneering work and efforts to improve the social-emotional climate for both staff and students in our building. These efforts are being bolstered by the addition and successful implementation of our S.P.O.T. (Successful Preparation Observation & Transition) homeroom and CloseGap program this school year. We are already experiencing positive dividends to our school culture as a result of these new programs and we are grateful to our students, staff, and parents for embracing these new additions to our daily routine and schedule.

As I mentioned previously, the horizon is bright in Jaguar Country. By working in partnership, I know that we will continue to ROAR loudly and proudly together this school year! GO JAGUARS! JAGUARS ROAR!

Yours in Education,
Rachel Snyder
Principal
ETHNICITY
African American 54.3%
White 20.4%
Hispanic/Latino 6.2%
American Indian or Alaska Native 0.2%
Multiracial 16%

GENDER
Male 49%
Female 51%

AVERAGE DAILY ATTENDANCE RATE
94.7%

BOARD OF DIRECTORS
Bill Brown
Jacqueline Blueitt
Heidi Hatch
Raymond Collins
Charles Scheib

SCHOOL LEADERSHIP TEAM
Superintendent
Yasar Bora
Principal
Rachel Snyder
AP of Academics
Shana Duris
AP of School Culture
Emily Johnson
AP of Operation
Yavuz Arslan
## Horizon Science Academy Toledo

### Statement of Activities and Change in Net Position for the Fiscal Year Ended June 30, 2021

### FINANCIAL REPORT

#### REVENUE

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>State Foundation</td>
<td>$4,227,855.00</td>
<td>65.7%</td>
</tr>
<tr>
<td>State &amp; Federal Grants</td>
<td>2,039,043.00</td>
<td>31.7%</td>
</tr>
<tr>
<td>Services</td>
<td>0.00</td>
<td>0%</td>
</tr>
<tr>
<td>Material Fees</td>
<td>1,431.00</td>
<td>0%</td>
</tr>
<tr>
<td>Other Income</td>
<td>165,964.00</td>
<td>2.6%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$6,434,293.00</strong></td>
<td></td>
</tr>
</tbody>
</table>

#### EXPENSES

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>%</th>
</tr>
</thead>
<tbody>
<tr>
<td>Personnel</td>
<td>$3,437,713.00</td>
<td>56.6%</td>
</tr>
<tr>
<td>Purchased services</td>
<td>2,017,564.00</td>
<td>33.2%</td>
</tr>
<tr>
<td>Supplies</td>
<td>180,448.00</td>
<td>3%</td>
</tr>
<tr>
<td>Capital Outlay</td>
<td>300,001.00</td>
<td>4.9%</td>
</tr>
<tr>
<td>Other</td>
<td>138,799.00</td>
<td>2.4%</td>
</tr>
<tr>
<td><strong>Total Expense</strong></td>
<td><strong>$6,074,525.00</strong></td>
<td></td>
</tr>
</tbody>
</table>

Cash on hand
- beginning of year: $988,866.00
- end of year: $757,272.00

Financial Audits will be made available upon request.
## ACADEMIC PERFORMANCE

<table>
<thead>
<tr>
<th>School</th>
<th>Grade</th>
<th>Fall Score</th>
<th>Spring Score</th>
</tr>
</thead>
<tbody>
<tr>
<td>HSA Toledo</td>
<td>3rd Grade</td>
<td>184</td>
<td>183</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>4th Grade</td>
<td>192</td>
<td>193</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>5th Grade</td>
<td>204</td>
<td>203</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>6th Grade</td>
<td>202</td>
<td>208</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>7th Grade</td>
<td>211</td>
<td>218</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>8th Grade</td>
<td>216</td>
<td>221</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>School</th>
<th>Grade</th>
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<tr>
<td>HSA Toledo</td>
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<td>188</td>
<td>189</td>
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<td>HSA Toledo</td>
<td>4th Grade</td>
<td>193</td>
<td>198</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>5th Grade</td>
<td>205</td>
<td>207</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>6th Grade</td>
<td>202</td>
<td>201</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>7th Grade</td>
<td>208</td>
<td>213</td>
</tr>
<tr>
<td>HSA Toledo</td>
<td>8th Grade</td>
<td>210</td>
<td>214</td>
</tr>
</tbody>
</table>

### NWEA Math Scores

![NWEA Math Scores Graph]

### NWEA Reading Scores

![NWEA Reading Scores Graph]
### Academic Performance

<table>
<thead>
<tr>
<th></th>
<th>School</th>
<th>District</th>
<th>State</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>4-Year Graduation Rate</strong></td>
<td>92.60%</td>
<td>74.50%</td>
<td>85.90%</td>
</tr>
<tr>
<td><strong>5-Year Graduation Rate</strong></td>
<td>88.60%</td>
<td>82.60%</td>
<td>87.50%</td>
</tr>
</tbody>
</table>

#### Graduation Rates

- **4-Year**: 40.00%, 20.00%, 0.00%, 80.00%, 60.00%, 100.00%
- **5-Year**: 20.00%, 40.00%, 60.00%, 80.00%, 100.00%

- **School**
- **District**
- **State**
ACTIVITIES & RECOGNITIONS

Scholars & Staff Have Fun Virtually

Due to pandemic restrictions, many of our usual events and activities were sadly cancelled. This didn’t stop our school community from organizing numerous online events including staff paint & game nights as well as student events such as spirit weeks, Goodies with Grandparents, and Talk Like a Pirate Day.

Senior Graduation

The Jaguar graduating class of ’21 returned to an in-person ceremony to honor their success and accomplishments. 21 one seniors, many of whom had been with us since elementary school, received their diplomas as they marched proudly towards grander pursuits. Congratulations to the HSAT graduating class of 2021.

Auditor of State Award

Horizon Science Academy Toledo earned the Auditor of State Award in 2021. The award is given annually to local governments and school districts after completing a financial audit. To receive the award, agencies must have a clean audit report. “We take pride in our effective and accountable financial practices,” said Mrs. Snyder, HSA Toledo Principal.

Concept Schools Teachers of the Year

Each year, three teachers from over 30 Concept Schools are nominated for the Teacher of the Year distinction. Out of over 218 nominees, our very own Ms. Pauken and Mr. Abdullah were selected as award recipients. Their remarkable dedication to our students is inspiring.

PBIS State Recognition

For the second straight year, HSA Toledo has received the Bronze Medal from the PBIS Network for our school-wide positive interventions and supports. This award recognizes the school’s efforts towards consistent implementation as well as the school’s success in reducing disciplinary referrals across all grades in the school.
The RIDGE Project, Inc.

The RIDGE Project, Inc. serves the community, state, and nation by reaching out to struggling families, youth, and individuals. Their organization empowers generational responsibility within individuals and families by inspiring responsible choices within our youth, developing positive character traits within individuals, fathers and families, and teaching and fostering effective communication skills within relationships.

Young Men & Women for Change

Young Men & Women for Change (YMWFC) is a community based behavior modification program. Through structured, evidence-based practices, YMWFC staff support school staff in giving students the tools to positively modify their behavior.

College: Ready, Set, Go!

Designed to foster the knowledge, attitudes, and habits that steer 5th through 8th graders toward post-high school training and fulfilling careers, College & Career… Ready, Set, Go! connects students with real world experiences with Career Mentors and participation from Parent/caregiver Coaches to help guide students on solid career pathways that lead to future success.

Trinity Transportation

In 2020, HSA Toledo partnered with Trinity Transportation to provide yellow bus transportation for our students. Trinity Transportation ranks safety as their number one priority while taking measures to ensure that the students that ride our bus receive the highest quality of service and care.
Since 1999, Concept Schools has been a leading educational advocate for the national charter public school movement and is known for sharing its resources with traditional schools in order to advance the educational experiences for all students.

Concept Schools is a nonprofit charter management organization that provides a high-quality, STEM-focused, and college-preparatory education through a network of charter schools while offering exceptional programs, comprehensive services, and opportunities to partner in education.

Class of 2020 earned more than $39.1 million in academic scholarships with 96% college acceptance rate

STUDENT SNAPSHOT

African-American 57%
White 14%
Hispanic/Latino 21%
Multiracial 6%
Asian 2%

Concept Schools provides excellent learning opportunities for historically underserved communities where nearly 85% of all families qualify as low-income
By providing various layers of academic, financial, and operational support, Concept Schools is a comprehensive service provider.

Leadership tomorrow depends on how we educate our students today, especially in science, technology, engineering and math. - Barack Obama

Through its STEM-focused and college-preparatory model, Concept Schools supports teaching and learning to and through college.

The Concept Schools Science and Engineering Fair provides a venue for students to share and model their STEM research and experiences.

MathCON is an online mathematics competition that provides a platform for the world’s top math students to compete on a global scale.

SEVENSKY manages the branding, marketing, and advertising efforts of all Concept network schools, programs, and events. Seven Sky is expanding to support other educational organizations achieve their audio and visual dreams.

CYSP is an enrichment program available to all students that empowers students and enhances their self-confidence and social impact on their communities.

Future Institute supports high school graduates as they transition into their college or career pathways by providing mentorship programs, college workshops, internship opportunities, and scholarships.

By providing various layers of academic, financial, and operational support, Concept Schools is a comprehensive service provider.

**Start - Up Services**
- Curriculum and School Design
- Assessment of Learning
- School Information System
- Networkwide Academic Events
- Leadership & Supervision
- School Board Relations
- Public Relations

**Leadership**
- Charter School Advocacy
- Social Media Management
- Financial Management
- Grant Management
- Marketing
- Human Resources & Payroll and Benefits
- Legal Services
- Technology Support
- Facility Planning and Management

**Community Outreach**
- Charter School Advocacy
- Social Media Management
- Financial Management
- Grant Management
- Marketing
- Human Resources & Payroll and Benefits
- Legal Services
- Technology Support
- Facility Planning and Management